

UHCC System 2015-2021

The Journey Begins...

- Increase Graduation and Transfer
- Eliminate Access and Success Gaps for:
 - Native Hawaiian Students
 - Filipino Students
 - Pacific Island Students
 - Pell Students

UHCC System 2015-2021

The Journey Begins...

- Maintain Quality
- Provide Effective Workforce
- Remove Cost as a Barrier to Community College Success
- Accelerate Student Success in Developmental Coursework
- Use Guided Pathways to Graduation and Transfer

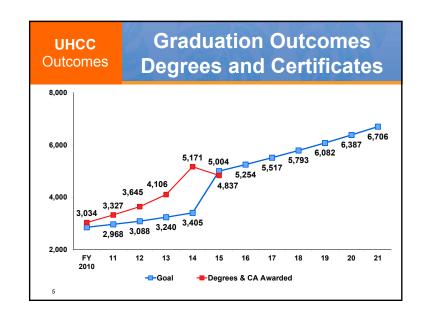
UHCC System 2015-2021

The Journey Begins...

- Use Technology to Expand Offerings and Improve Processes
- Fulfill Our Commitment as a Model Indigenous Serving System
- Fulfill Our Commitment to Sustainability, Including Financial Sustainability

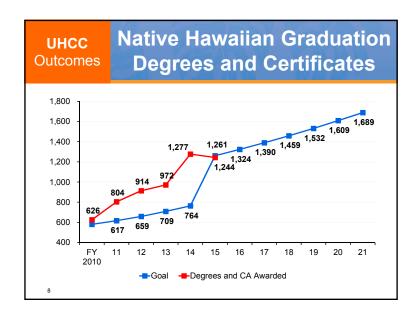
3

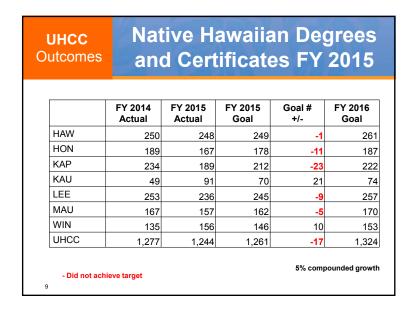
UHCC System 015-2021	erfor	mance Fundi	ng
UHCC Measures (\$6.46M)	Wt	UH Measures (\$2.0M)	Wt
Degrees & Certificates	35	Degrees & Certificates	30
NH Degrees & Certificates	10	NH Degrees & Certificates	10
Pell Degrees & Certificates	10	Pell Degrees & Certificates	10
Total STEM Degrees & Certificates	10	UHCC STEM Degrees & Certificates	10
Total UHCC Transfers	35	Total UHCC to UH Transfers	10
		3-yr Student Success	30
Total	100	Total	100

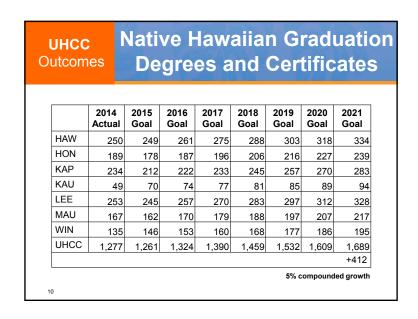


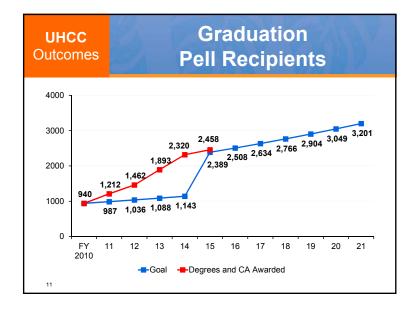
utcome	S		FY 20	15	T^*D
	FY 2014 Actual	FY 2015 Actual	FY 2015 Goal	Goal # +/-	FY 2016 Goal
HAW	669	569	619	-50	650
HON	683	725	704	21	739
KAP	1,513	1,335	1,424	-89	1495
KAU	203	264	234	30	245
LEE	1,090	1,000	1,045	-45	1,097
MAU	660	575	617	-42	648
WIN	353	369	361	8	379
UHCC	5,171	4,837	5,004	-167	5,254

utcomes		Degrees and Certificates							
	2014	2015	2016	2017	2018	2019	2020	2021	
	Actual	Actual	Goal	Goal	Goal	Goal	Goal	Goal	
HAW	669	569	650	682	717	752	790	830	
HON	683	725	739	776	815	856	899	943	
KAP	1,513	1,335	1,495	1,570	1,648	1,731	1,817	1,908	
KAU	203	264	245	257	270	284	298	313	
LEE	1,090	1,000	1,097	1,152	1,210	1,270	1,334	1,400	
MAU	660	575	648	681	715	751	788	828	
WIN	353	369	379	398	418	439	461	484	
UHCC	5,171	4,837	5,254	5,517	5,793	6,082	6,387	6,706	
								+1,535	

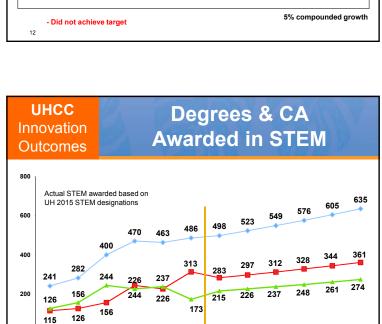








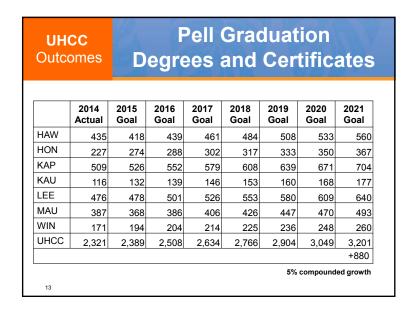
es De	grees	and C	As FY	2015
FY 2014 Actual	FY 2015 Actual	FY 2015 Goal	Goal # +/-	FY 2016 Goal
435	401	418	-17	439
227	321	274	47	288
509	542	526	16	552
116	148	132	16	139
475	480	478	2	501
387	349	368	-19	386
171	217	194	23	204
2,320	2,458	2,389	69	2,508
	FY 2014 Actual 435 227 509 116 475 387 171	FY 2014 FY 2015 Actual	FY 2014 FY 2015 Goal 435 401 418 227 321 274 509 542 526 116 148 132 475 480 478 387 349 368 171 217 194	Property Control of Case Property Control of Case Property



---UHCC STEM

→UH 4yr STEM

→ Total STEM

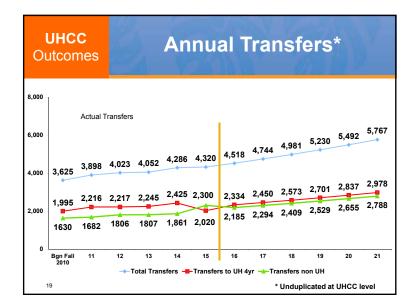


utcomes	5	UHC	C + UH	l 4-Yea	ar
	FY 2014 Actual	FY 2015 Actual	FY 2015 Goal	Goal # +/-	FY 2016 Goal
HAW	47	49	48	1	50
HON	99	104	102	2	107
KAP	166	174	170	4	179
KAU	14	15	14	1	15
LEE	91	96	94	2	104
MAU	47	49	48	1	50
WIN	26	27	26	1	27
UHCC**	463	486	474	14	498
	degrees & CA a		grees awarded to	former students	at UH 4-yr.

	STEM Graduates UHCC + UH 4-Year							
	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21
HAW	47	49	50	53	56	58	61	64
HON	99	104	107	112	118	124	130	137
KAP	166	174	179	17	197	207	217	228
KAU	14	15	15	15	16	17	18	19
LEE	91	96	99	104	109	114	120	126
MAU	47	49	50	53	56	58	61	64
WIN	26	27	27	29	30	32	33	35
UHCC*	463	486	498	523	549	576	605	635
			,					+172
* 16	Unduplicat	ted				UH 20	15 STEM de	esignation

H Syste Dutcome	•••		raduat IHCC (2015
	FY 2014 Actual	FY 2015 Actual	FY 2015 Goal	Goal # +/-	FY 2016 Goal
HAW	19	15	17	-2	18
HON	60	63	62	1	65
KAP	77	110	94	16	98
KAU	7	5	6	-1	6
LEE	29	66	48	18	50
MAU	23	15	19	-4	20
WIN	11	39	25	14	26
UHCC**	226	313	270	43	283
- Did not a	achieve target			UH 2015 STE	M designations

utcor	IIES	3/4	- 1/2	UH	CC	Only		
	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21
HAW	19	15	18	19	20	21	22	2
HON	60	63	65	68	71	75	78	82
KAP	77	110	98	103	108	114	119	12
KAU	7	5	6	7	7	7	8	
LEE	29	66	50	52	55	58	61	6-
MAU	23	15	20	21	22	23	24	2
WIN	11	39	26	28	29	30	32	34
UHCC*	226	313	283	297	312	328	344	36
								+13

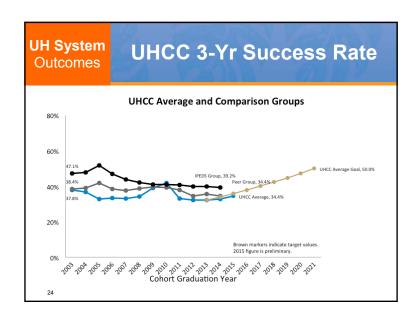


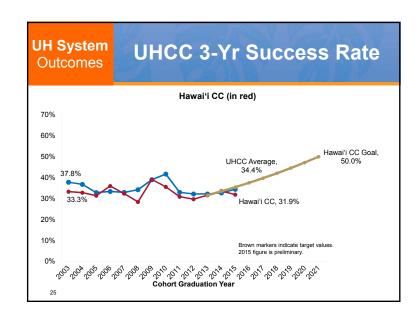
UHCC Outcomes		Ann	ual Tra FY 20		
	FY 2014 Actual	FY 2015 Actual	FY 2015 Goal	Goal # +/-	FY 2016 Goal
HAW	425	396	410	-14	431
HON	530	517	524	-7	550
KAP	1,196	1,246	1,221	25	1,282
KAU	174	204	189	15	198
LEE	1,332	1,365	1,348	17	1,416
MAU	544	522	533	-11	560
WIN	451	463	457	6	480
UHCC**	4,296	4,320	4,303	17	4,518
	I–4yr plus non-L er is Unduplicate		·		% compounder

UH(Outco			Ar	nnua	ıl Tra	ansf	ers	b
	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21
HAW	425	396	431	453	475	499	524	55
HON	530	517	550	577	606	636	668	70
KAP	1,196	1,246	1,282	1,346	1,413	1,484	1,558	1,63
KAU	174	204	198	208	219	230	241	25
LEE	1,332	1,365	1,416	1,487	1,561	1,639	1,721	1,80
MAU	544	522	560	588	617	648	680	71
WIN	451	463	480	504	529	555	583	61
UHCC*	4,286	4,320	4,518	4,744	4,981	5,230	5,492	5,76
*UI	HCC Numbe	er is Undupl	icated				5% co	+1,48
21								

Outcome	S	10%	nual T	7/13	
College	FY 2014 Actual	FY 2015 Actual	FY 2015 Goal	Goal # +/-	FY 2016 Goal
HAW	275	267	271	-4	285
HON	193	188	191	-3	200
KAP	669	713	691	21	726
KAU	70	83	77	6	80
LEE	602	613	608	5	638
MAU	217	191	204	-13	214
WIN	207	216	212	4	222
UHCC**	2,233	2,271	2,252	19	2,365
	ber is Unduplicate	ed.		5	% compounded

Outco	mes			Ann	uai	ITAII	3161.	
	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21
HAW	275	267	285	299	314	329	346	363
HON	193	188	200	210	221	232	243	255
KAP	669	713	726	762	800	840	882	926
KAU	70	83	80	84	89	93	98	103
LEE	602	613	638	670	703	738	775	814
MAU	217	191	214	225	236	248	260	273
WIN	207	216	222	233	245	257	270	283
UHCC*	2,233	2,271	2,365	2,483	2,607	2,737	2,874	3,018
								+785
*U I	ICC Numbe	r is Undupl	icated			5% co	mpounded	





UHCC osing th Gaps		minatiı Su		s Gap	
	U.S. Census	Fall 2015 Enrollment	All Degrees & CAs FY 2015	**STEM Degrees & CAs FY 2015	Transfer 4 Year FY 2015
HAW	33%	41%	44%	*27%	*29%
HON	18%	24%	*23%	*12%	*15%
KAP	13%	16%	*14%	*14%	*14%
KAU	22%	28%	34%	*27%	*16%
LEE	24%	26%	*24%	*15%	*19%
MAU	24%	30%	*27%	*26%	*19%
WIN	33%	40%	42%	*36%	*31%
UHCC	21%	26%	26%	*17%	*18%

sing t Gaps		Su	Success Gaps				
	U.S. Census	Fall 2015 Enrollment	All Degrees & CAs FY 2015	**STEM Degrees & CAs FY 2015	Transfer 4 Year FY 2015		
HAW	10%	10%	*9%	14%	*6%		
HON	13%	20%	23%	29%	*16%		
KAP	3%	13%	13%	*7%	*11%		
KAU	21%	21%	*19%	36%	*12%		
LEE	22%	23%	24%	*19%	*16%		
MAU	15%	21%	23%	*10%	*10%		
WIN	5%	6%	*2%	*3%	*2%		
UHCC	15%	17%	17%	*15%	*11%		

UHCC Closing th Gaps	Eli	minati Su		cific Is Gaps	
	U.S. Census	Fall 2015 Enrollment	All Degrees & CAs FY 2015	**STEM Degrees & CAs FY 2015	Transfer 4 Year FY 2015
HAW	4%	*3%	*2%	*0%	*2%
HON	4%	*3%	*2%	*1%	*2%
KAP	1%	2%	*1%	*1%	2%
KAU	1%	2%	*1%	*0%	*0%
LEE	6%	*2%	*1%	*1%	2%
MAU	3%	*1%	1%	*0%	2%
WIN	5%	*1%	2%	*0%	2%

*2%

4%

28 *Did not achieve target

UHCC losing tl Gaps		Eliminating Pell Recipien Success Gaps					
	Fall of FY 2015 Enrollment Pell	All Degrees & CA FY 2015	**STEM Degrees & CA FY 2015	Transfer 4 Year FY 2015			
HAW	64%	67%	*58%	*48%			
HON	40%	*33%	*28%	*28%			
KAP	39%	*38%	*38%	*27%			
KAU	54%	57%	*33%	*30%			
LEE	43%	44%	*40%	*27%			
MAU	60%	*59%	*40%	*31%			
WIN	60%	*48%	*43%	*38%			
UHCC	48%	*47%	*38%	*30%			

UHCC System 2015-2021

UHCC

Improving Time to Degree

*1%

** STEM at UHCC & former UHCC students at UH 4 yr

2%

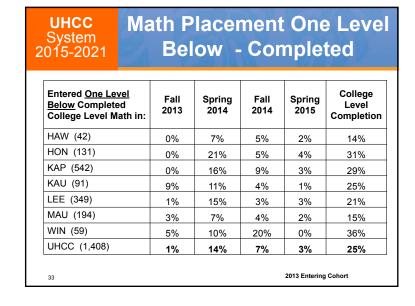
Completing Math & English

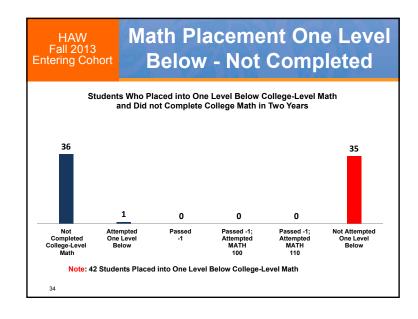
- 75% of students testing at 1 level below college ready will successfully complete their college-level English and/or math course within 1 semester
- 70% of students testing at 2 or more levels below college ready will successfully complete their college-level English or math course within 1 year

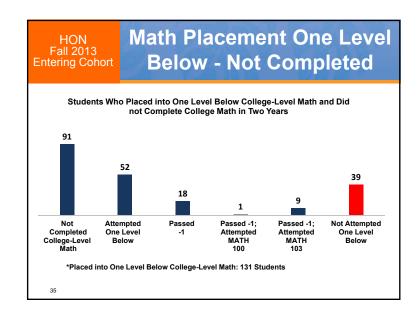
College Math Success UHCC System Summary 2015-2021

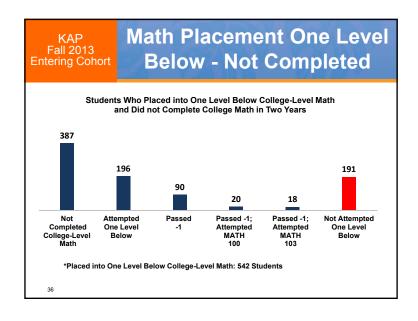
	2013 Cohort	Math 100 Ready: Complete	Math 100 Ready: Not Complete	Dev Ed: Complete	Dev Ed: Not Complete	Total: Complete	Total: Not Complete
HAW	787	40	53	44	650	84	703
HON	791	75	86	67	563	142	649
KAP	1,195	187	164	163	681	350	845
KAU	305	36	15	48	206	84	221
LEE	1,408	135	128	121	1,024	256	1,152
MAU	642	54	52	46	490	100	542
WIN	419	55	17	43	304	98	321
UHCC	5,547	582	515	532	3,918	1,114	4,433
31							

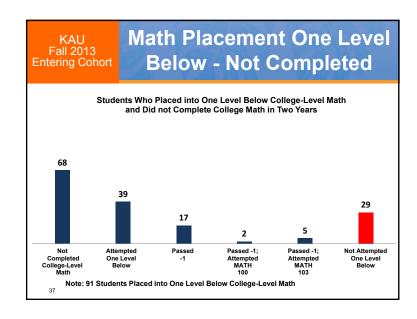
Fall 2013	Spring	Fall		College
	2014	2014	Spring 2015	Level Completion
19%	14%	8%	2%	43%
23%	15%	4%	4%	47%
32%	15%	5%	2%	53%
35%	24%	6%	6%	71%
30%	11%	8%	2%	51%
20%	17%	9%	5%	51%
54%	14%	8%	0%	76%
30%	15%	6%	3%	53%
_	23% 32% 35% 30% 20% 54%	23% 15% 32% 15% 35% 24% 30% 11% 20% 17% 54% 14%	23% 15% 4% 32% 15% 5% 35% 24% 6% 30% 11% 8% 20% 17% 9% 54% 14% 8%	23% 15% 4% 4% 32% 15% 5% 2% 35% 24% 6% 6% 30% 11% 8% 2% 20% 17% 9% 5% 54% 14% 8% 0%

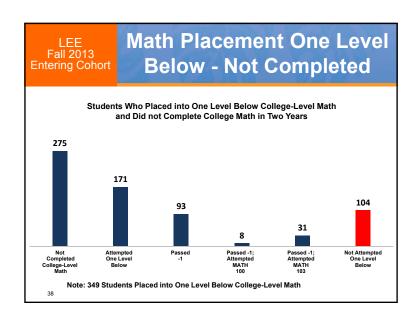


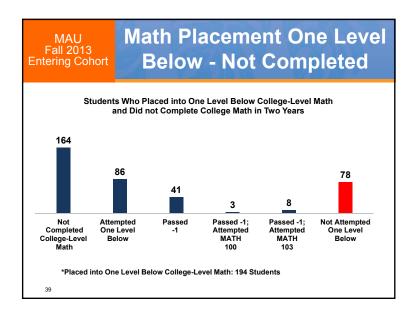


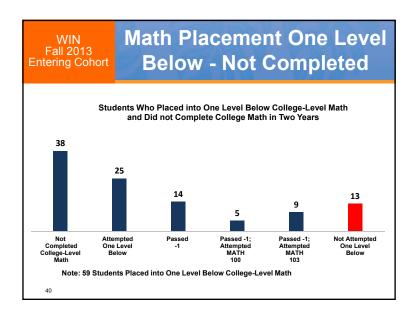


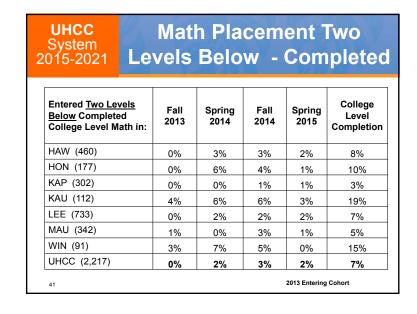


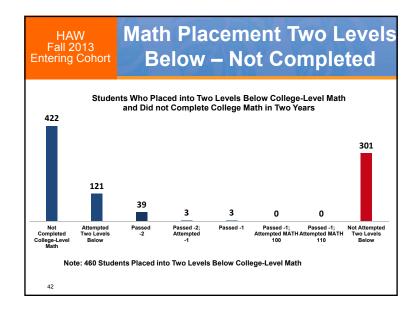


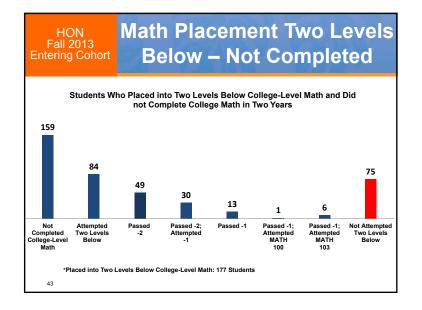


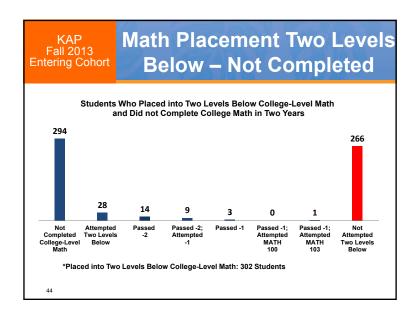


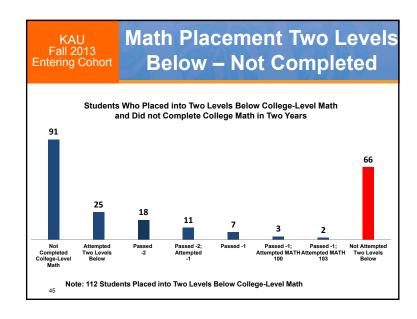


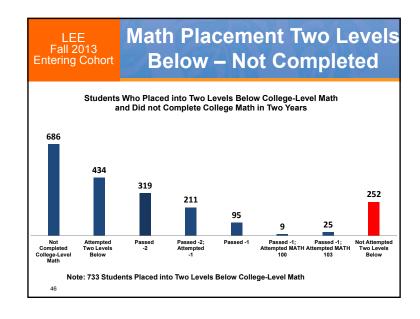


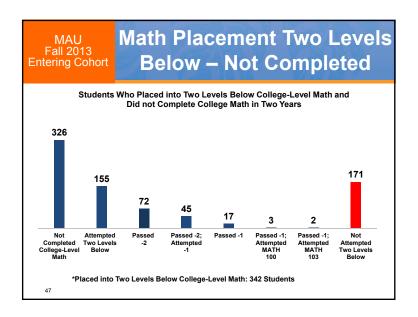


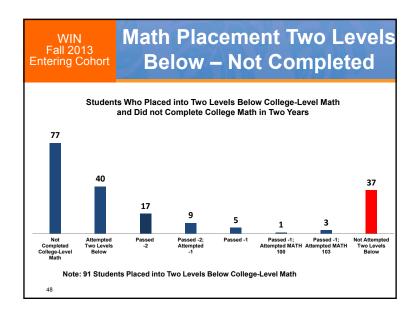


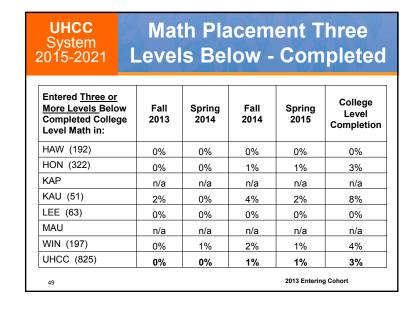


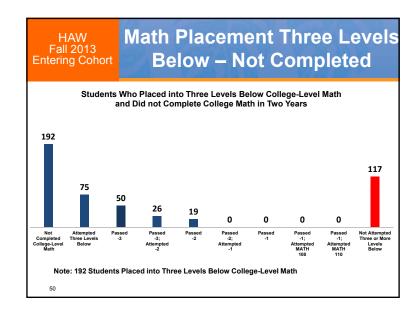


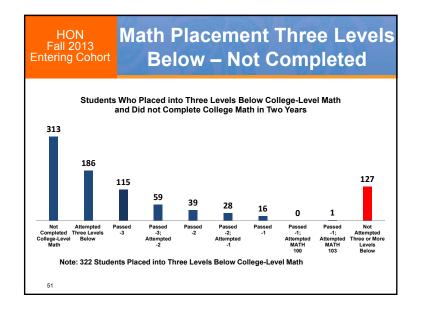


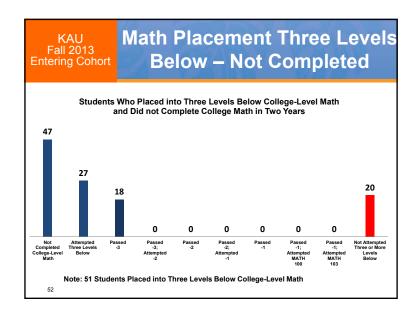


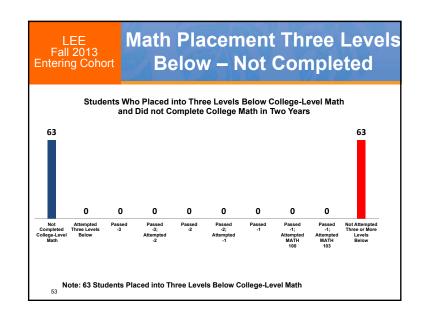


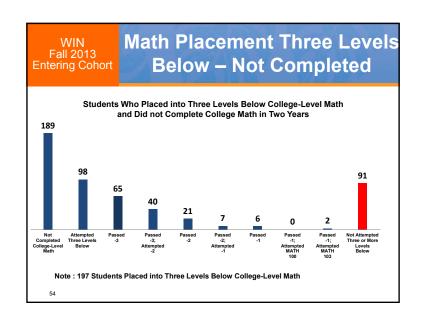






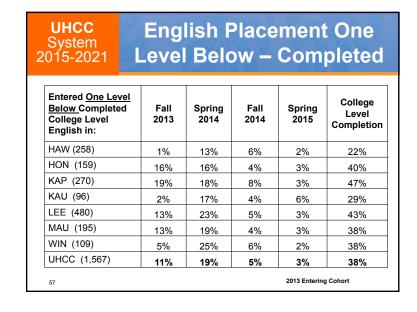


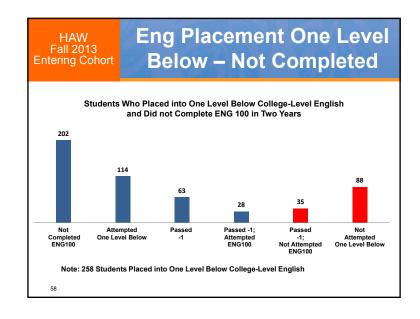


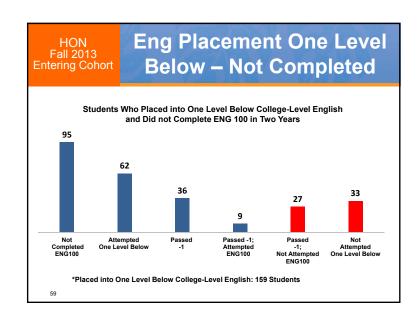


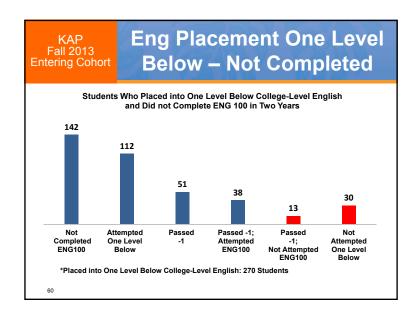
Sys	tem -2021	Co	llege		lish S mary		ess
	2013 Cohort	ENG 100 Ready: Complete	ENG 100 Ready: Not Complete	Dev Ed: Complete	Dev Ed: Not Complete	Total: Complete	Total: Not Complete
HAW	773	135	156	73	409	208	565
HON	728	141	187	123	277	264	464
KAP	843	366	207	128	142	494	349
KAU	268	69	71	31	97	100	168
LEE	1,323	324	214	273	512	597	726
MAU	672	191	114	112	255	303	369
WIN	410	121	98	48	143	169	241
	5,017	1,347	1,047	788	1,835	2,135	2,882

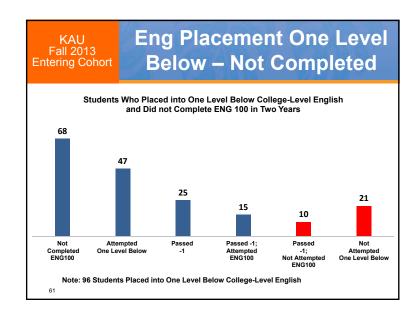
	evel -		mplet	College ted
Fall 2013	Spring 2014	Fall 2014	Spring 2015	College Level Completion
33%	10%	2%	1%	47%
36%	6%	1%	0%	43%
55%	6%	2%	1%	64%
45%	3%	1%	0%	49%
49%	6%	4%	2%	61%
52%	8%	2%	1%	63%
45%	7%	2%	2%	55%
46%	7%	2%	1%	56%
	Fall 2013 33% 36% 55% 45% 49% 52%	Fall 2013 2014 33% 10% 36% 6% 55% 6% 45% 3% 49% 6% 52% 8% 45% 7%	Fall 2013 Spring 2014 Fall 2014 33% 10% 2% 36% 6% 1% 55% 6% 2% 45% 3% 1% 49% 6% 4% 52% 8% 2% 45% 7% 2%	Fall 2013 Spring 2014 Fall 2014 Spring 2014 33% 10% 2% 1% 36% 6% 1% 0% 55% 6% 2% 1% 45% 3% 1% 0% 49% 6% 4% 2% 52% 8% 2% 1% 45% 7% 2% 2%

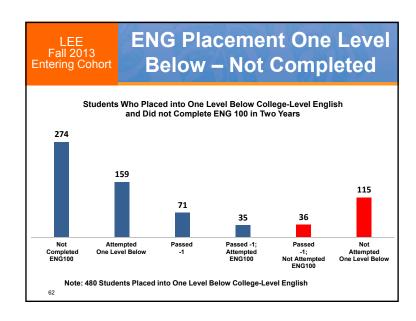


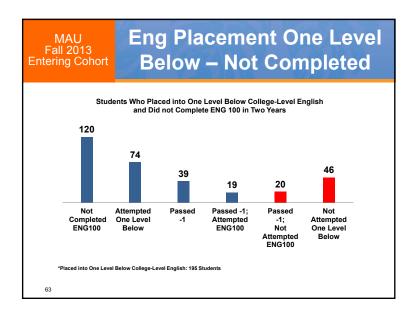


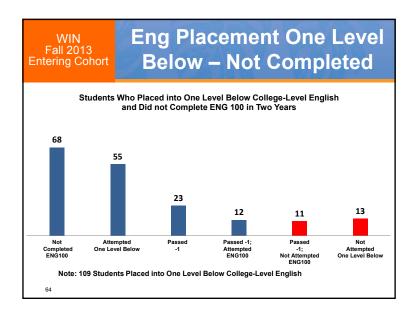


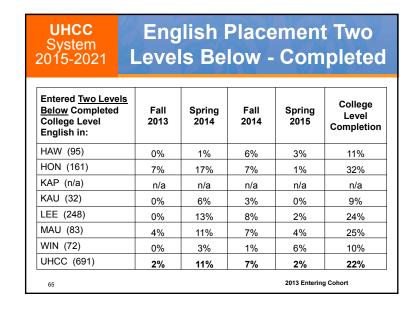


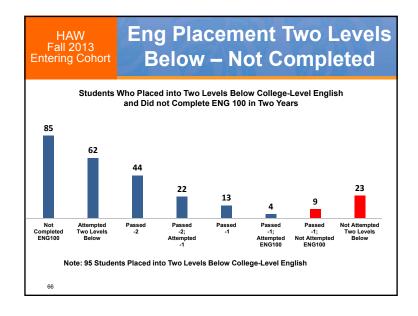


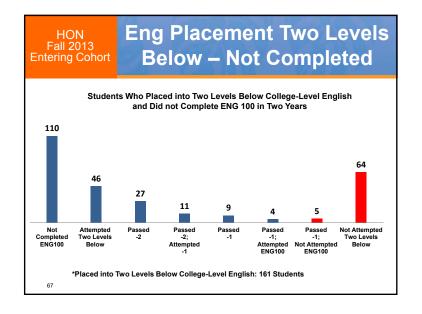


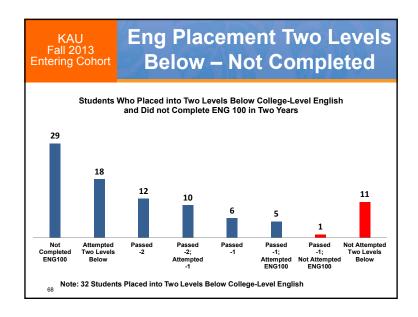


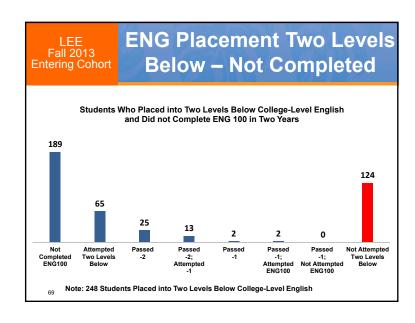


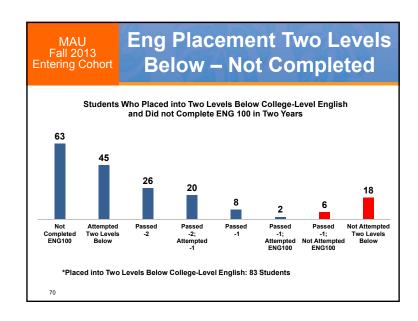


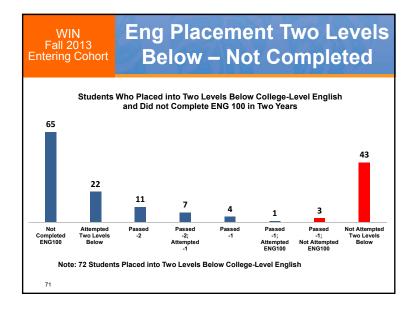




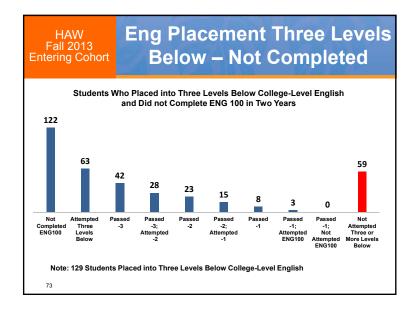


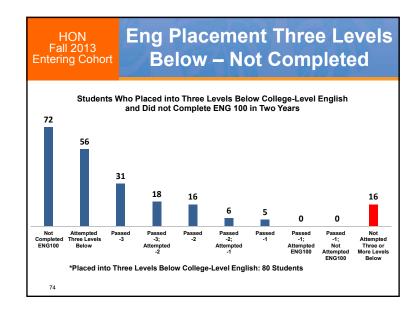


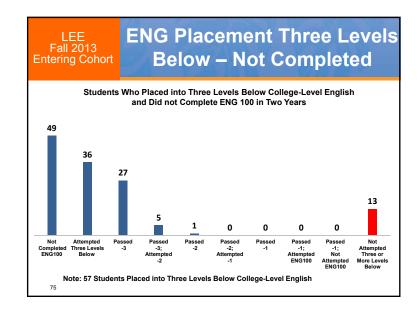


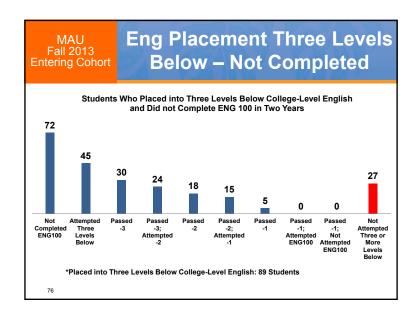


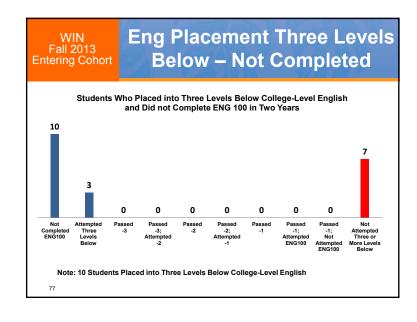
System					Three pleted
Entered Three or More Levels Below Completed College Level English in	Fall 2013	Spring 2014	Fall 2014	Spring 2015	College Level Completion
HAW (129)	0%	1%	2%	2%	5%
HON (80)	0%	4%	4%	3%	10%
KAP (n/a)	n/a	n/a	n/a	n/a	n/a
KAU (n/a)	n/a	n/a	n/a	n/a	n/a
LEE (57)	0%	0%	9%	5%	14%
MAU (89)	0%	3%	9%	7%	19%
WIN (10)	0%	0%	0%	0%	0%
UHCC (365)	0%	2%	5%	4%	11%
72				2013 Entering	g Cohort







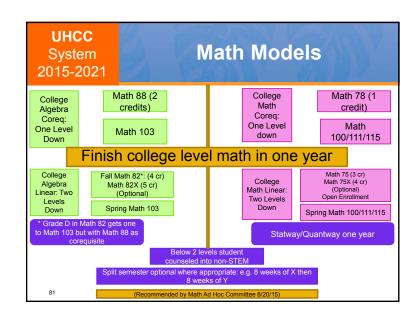


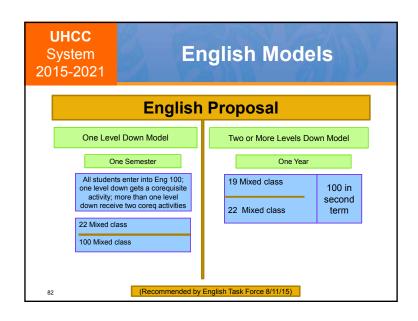


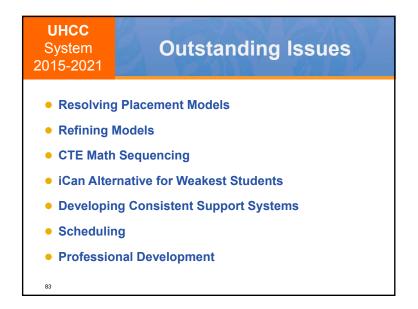
System 2015-2021 Comprehensive Refo				
Committee	Convener/s	Members	Meeting Dates	
Policy-Time to Degree	Peter Quigley	Brenda Ivelisse Cheryl Chappell-Long Jim Dire Jonathan Kalk Katy Ho Louise Pagotto Suzette Robinson	7/22/15	
Assessment Options: a) Cognitive Math, Reading/Writing, b) Non-Cognitive		HAW-Gwen Kimura, Reshela DuPois, Robert Duley HON-Katy Ho. Shanon Miho, Silwan Chung, Jeff Stearns, Jerry Saviano KAP-Veronica Ogata, Sheldon Tawata, Kristhe Malterre, Krista Hilser KAU-Patricia McGrath MAU-Kristine Korey-Smith, Catherine Bio, Christine Vorhles, Melissa Yoshioka WIN-Ardis Eschenberg UH SYS-Cheryl Chappell-Long, Dan Doerger, Suzette Robinson, Peter Quigley JUST FYI-Louise Pagotto/Kap, Lara Sugimoto/Hon	9/23	
Case Management: Coaching, Counseling and other Wrap Around Services	Earl Nishiguchi Cathy Bio Curtis Washburn	HAW-Beth Sanders HON-Wayne Sunahara KAP-Brenda Ivelisse KAU-Wade Tanaka MAU-Cathy Bio		
Changing the Culture through Professional Development	Joni Onishi, Jason Cifra Ardis Eschenberg	H-DN-Miscko Matsumoto KAP-Leigh Dooley KAU-Cammie Matsumoto LEE- Della Anderson, Cindy Martin WIN-Ellien Ishida-Babineau	7/29/15 10/14/15	

UHCC Syster 2015-20	n	Comprehensive Refo	orm
Committee	Convener/s	Members	Meeting Dates
Curriculum Development English Corequisite	Katy Ho	HAW-Billie Jones, Deseree Salvador, Caroline Naguwa/CTE HON-Jeff Steams, Jerry Saviano KAP-Reid Sunahara, Lisa Kanae KAU-Jeff Mexia, Brian Cronwall LEE-Lani Uyeno, Michelle Igarashi/CTE MAU-Eric Engh, Morgan Andaluz WIN-Jenny Webster	8/4/15 8/31/15 Writing
Curriculum Development Math Corequisite	Louise Pagotto, Jonathon McKee James Dire	HAW-Toni Cravens, James Schumaker, Robert Yamane/CTE HON-Femar Lee, Sterling Foster, Michael Kaczmarski KAP-Austin Anderson, Evan Yoshimura KAU-Jonathan Kalik, Loni Delaplane, Erin Millard LEE-Eric Matsuoka, Jenny Watada MAU-Samantha Bowe, Donna Harbin, Kate Acks WIN-Clayton Akatsuka, Navley Singh	8/20/15
Data and Predictive Analytics Measures	Cheryl Chappell-Long	HAW-Grace Funai, Jason Cifra UH SYS-Dan Doerger, Melissa Tome, David Mongold, Sam Prather LEE-Laurie Lawrence	7/15/15, 10/22
Enrollment Management: Banner, FA, Registration, Veterans	Lara Sugimoto	HAW-Dorinna Manuel-Cortez HON-Josephine Stenberg, Preshess Willets-Vaquillar, Jannine Oyama LEE-Harriet Miyasaki MAU-Kilohana Miller, Cathy Bio WIN-Geri Imai UH SYS-Melissa Tome, David Mongold	7/31, 10/7

UHC Syste 2015-20	m C	comprehensive Refo	rm
Committee	Convener/s	Members	Meeting
Facilities Usage	James Dire	HAW-Sandra Kama	Dutes
Grading Options: Pass/Fail, Letter Grades, Credit/No Credit (Pros/Cons)	James Goodman	HAW-Grace Funai/Counselor HON-Josephine Stenberg/Registrar, Jerry Savianno/Eng KAP-Jennifer Bradley/FAid, Porscha dela Fuente/Eng KAU-Ryan Girard/Math LEE-Meredith Lee/Eng, Lori Lei Hayashi/HR MAU-Samantha Bowe/Math Win-Jody Storm/Math	
Pre-Requisite	Jonathon McKee	HAW-David Tsugawa	
Support Service Inventory: What Support Services are on Each Campus	Amy Rozek	KAU-Wade Tanaka LEE-Laurie Kuribayashi	8/11
Workload Impact	Michael Pecsok	HAW-Joni Onishi HON-KAty Ho. Jeff Stearns KAP-Veronica Ogata KAU-Jim Dire, Shaunte Sadora LEE-Lori Lei Hayashi MAU-Cathy Bio, Kristine Korey-Smith WINJ-Jenny Webster UH SYS-Lance Yamamoto	







UHCC System 2015-2021

Guided Pathways

- Students perform better when presented with clear, focused pathway toward their goal
- Pathways avoid random walks through curriculum with resulting "excess" credits and time to degree
- Meta-majors help students select their ultimate path
- Students will likely change paths
- Paths should be focused on student's ultimate goal which might be transfer baccalaureate

84

Color (2015) - 2021

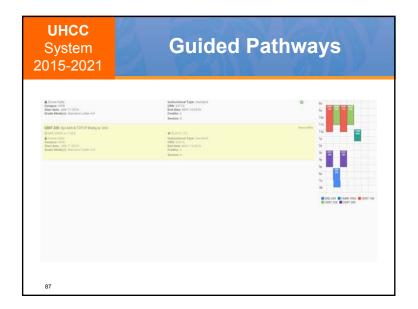
Out (2015)

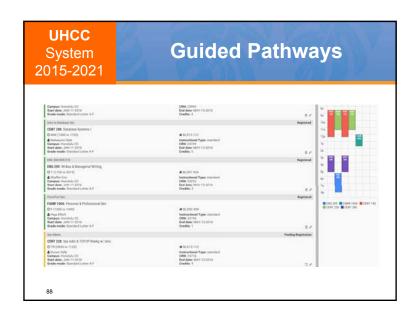
UHCCSystem
2015-2021

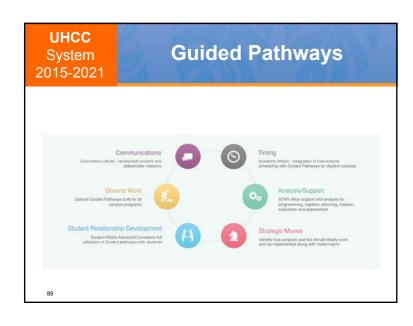
Guided Pathways

- STAR is being transformed into a tool that can guide the student's registration into their selected pathway
- STAR-based registration and its related information will also inform colleges of student demand and student roadblocks
- Registration interface is being completed this Fall

85







Guided Pathways
Final design tested at Honolulu CC in Fall 2015
All campuses will pilot test some pathways in Spring 2016
Full implementation in AY 2017

UHCC
System
2015-2021

Output

UHCC System 2015-2021

Eliminate Cost as a Barrier

- Private Scholarship Campaign \$1.5M per year
- Third-Party Payers
- Take advantage of community benefits programs like SNAP and Social Service **Programs**
- Zero Cost Textbooks (Open Educational Resources [OER])

UHCC System 2015-2021

Other Strategic Initiatives

- Developing sector-based workforce planning tool
- Consolidating Services financial aid, admissions, transcript evaluation
- Creating a Grants Office
- Focus on non-credit programs as revenue generation
- UHCC System Native Hawaiian Council

UHCC System 2015-2021

Eliminate Cost as a Barrier

- UH Systemwide effort
- UH Repository built
- Leeward and Kapi'olani leading CC effort
- Leeward offering 53 sections of \$0 textbook costs in Fall 2015
- Working to expand adoption by more faculty



The Journey Continues



24